



Renfrew County and District Health Unit

"Optimal Health for All in Renfrew County and District"

CEO Report: March 2024 Update

To: Board of Health

Date: March 26, 2024

From: Heather G Daly

We find ourselves at the end of the first quarter of 2024, as we round out the month of March. This past month, the focus for staff and board members has been on the merger feasibility project, part of the provincial Strengthening Public Health strategies. I want to thank all the board members for giving their time and attention to this important work, including preparing for and attending the many meetings that were needed to fully deliberate this complex and important issue. Also, a thank you is extended to Dr. Ian Gemmill for lending his expertise to this effort and providing his consulting services to the project. Finally, thanks to all the staff that helped research and provide information throughout the project, while attending to the regular daily activities at RCDHU.

The first quarter focus has also been on 2024 planning. At today's meeting the board members will receive for approval the 2024 Corporate Operational Plan with a risk/strategic lens and the 2024 Budget and Annual Service Plan with a financial/program theme. Both documents are the products of a significant amount of planning, review and preparatory efforts. The hard work of all the many contributors to these projects is very much appreciated.

2024 Corporate Operational Plan with Risk Mitigation Strategies:

The 2024 Corporate Operating Plan with Risk Mitigation strategies will be presented in more detail today by Tom Regan, Coordinator of Foundational Standards. This plan is built each year starting with evaluating and ranking the most significant risks that could impact RCDHU in 2024. The four Strategic Directions from the [RCDHU Strategic Plan](#) are the framework used to set the priorities for the year. Senior management team reviews the projects and tasks each quarter to ensure that progress is being made and we are on track with the goals. This update is presented to the board on a quarterly basis.

2024 Budget and Annual Service Plan for Ministry of Health

The RCDHU Budget and Annual Service Plan (ASP) was presented to the Resources Committee on March 19 and is on the agenda later in this meeting for board review and approval. As a reference I've attached the [Figure 5: Accountability Framework](#) included in the [Ontario Public Health Standards: Requirements for Programs, Services and Accountability](#) document. This Framework summarizes the many different Ministry documents and reports that are required for submission by boards of health. As described in the Framework, the ASP and budget submission is a "planning tool that outlines how the board of health will operationalize the strategic directions and priorities in the strategic plan in accordance with the Standards."

Respectfully submitted,

A handwritten signature in black ink that reads 'Heather G Daly'.

March 26, 2024